

## Five-Year Financial Summary

Kubota Corporation and Subsidiaries Years Ended March 31, 2007, 2006, 2005, 2004, and 2003

	Millions of Yen (Except Per Share Information)					Thousands of U.S. Dollars (Except Per Share Information) (Note 1)
	2007	2006	2005	2004	2003	2007
<b>For the year</b>						
Revenues	<b>¥1,127,456</b>	¥1,065,736	¥ 994,483	¥ 939,234	¥ 934,765	<b>\$ 9,554,712</b>
Percentage of previous year	<b>105.8%</b>	107.2%	105.9%	100.5%	95.9%	
Cost of revenues	<b>794,687</b>	753,952	716,495	703,938	698,149	<b>6,734,635</b>
Selling, general, and administrative expenses	<b>199,356</b>	186,017	182,498	199,062	180,857	<b>1,689,458</b>
Loss from disposal and impairment of businesses and fixed assets	<b>3,066</b>	4,709	1,414	6,359	2,816	<b>25,983</b>
Operating income	<b>130,347</b>	121,058	94,076	29,875	52,943	<b>1,104,636</b>
Income from continuing operations	<b>77,743</b>	81,149	107,132	12,848	8,995	<b>658,839</b>
Income (loss) from discontinued operations, net of taxes	<b>(1,286)</b>	(115)	10,769	(1,148)	(16,999)	<b>(10,898)</b>
Net income (loss):	<b>76,457</b>	81,034	117,901	11,700	(8,004)	<b>647,941</b>
Percentage of previous year	<b>94.4%</b>	68.7%	1,007.7%	—	—	
Percentage of revenues	<b>6.8%</b>	7.6%	11.9%	1.2%	(0.9)%	
<b>At year-end</b>						
Total assets	<b>¥1,502,532</b>	¥1,405,402	¥1,193,056	¥1,124,225	¥1,139,011	<b>\$12,733,322</b>
Working capital	<b>240,417</b>	241,786	171,326	199,747	159,221	<b>2,037,432</b>
Long-term debt	<b>150,105</b>	152,024	117,488	144,845	155,966	<b>1,272,076</b>
Total shareholders' equity	<b>659,637</b>	606,484	481,019	391,082	315,443	<b>5,590,144</b>
<b>Per common share and per 5 common shares data</b>						
<b>(Yen and U.S. Dollars):</b>						
Income from continuing operations per common share:						
Basic	<b>¥60.00</b>	¥62.23	¥80.97	¥9.57	¥6.56	<b>\$0.51</b>
Diluted	<b>60.00</b>	61.76	78.91	9.34	6.56	<b>0.51</b>
Income from continuing operations per 5 common shares:						
Basic	<b>¥300</b>	¥311	¥405	¥48	¥33	<b>\$2.55</b>
Diluted	<b>300</b>	309	395	47	33	<b>2.55</b>
Net income (loss) per common share:						
Basic	<b>¥59.01</b>	¥62.14	¥89.11	¥8.72	¥(5.84)	<b>\$0.50</b>
Diluted	<b>59.01</b>	61.67	86.83	8.53	(5.84)	<b>0.50</b>
Net income (loss) per 5 common shares:						
Basic	<b>¥295</b>	¥311	¥446	¥44	¥(29)	<b>\$2.50</b>
Diluted	<b>295</b>	308	434	43	(29)	<b>2.50</b>
Shareholders' equity per common share outstanding	<b>¥510.75</b>	¥466.71	¥369.90	¥291.81	¥234.45	<b>\$4.33</b>
Shareholders' equity per 5 common shares outstanding	<b>¥2,554</b>	¥2,334	¥1,849	¥1,459	¥1,172	<b>\$21.64</b>
Cash dividends per common share	<b>¥11</b>	¥9	¥6	¥6	¥6	<b>\$0.09</b>
Cash dividends per 5 common shares	<b>¥55</b>	¥45	¥30	¥30	¥30	<b>\$0.47</b>

- Notes: 1. The U.S. dollar amounts in this report represent translations of Japanese yen, for convenience only, at the rate of ¥118=US\$1. See Note 1 to the consolidated financial statements.  
2. The Company has not accounted for a nonmonetary security exchange transaction that occurred during the year ended March 31, 1997 in accordance with accounting principles generally accepted in the United States of America. See Note 1 to the consolidated financial statements.  
3. Per share amounts have been calculated per common share and per 5 common shares since each American Depository Share represents 5 shares of common stock.  
4. Cash dividends per common share are based on dividends paid during the year.  
5. The figures of the consolidated statements of income from 2003 through 2006 related to the retail finance business have been reclassified to conform to the current year presentation. See Note 1 to the consolidated financial statements.  
6. In accordance with Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets", the figures of the consolidated statements of income for the prior years related to the discontinued operations have been separately reported from the ongoing operating results to conform with the current year presentation. See Note 19 to the consolidated financial statements.